## Newfoundland Power Inc.

## Financial Performance 2015 to 2020E Statements of Income (\$000s)

|  | Actual |  |  | Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2018}$ | 2019E | 2020E |
| 1 Revenue from rates | 639,631 | 661,381 | 661,884 | 658,466 | 672,286 | 673,937 |
| 2 Excess earnings | - | 68 | - | - | - | - |
| 3 Transfers from (to) the RSA | 7,414 | 4,856 | 3,797 | $(1,663)$ | $(6,032)$ | $(6,448)$ |
| 4 | 647,045 | 666,305 | 665,681 | 656,803 | 666,254 | 667,489 |
| 5 |  |  |  |  |  |  |
| 6 Purchased power expense | 424,430 | 443,311 | 435,306 | 432,443 | 447,307 | 447,324 |
| 7 DMI account adjustments | - | - | $(2,128)$ | - | - | - |
| 8 Amortization of Weather Normalization Balance | $(2,335)$ | - | (2,128) | - | - | - |
| 9 Wholesale Rate Change Flow-Through | - | - | 7,071 | - | - | - |
| 10 | 422,095 | 443,311 | 440,249 | 432,443 | 447,307 | 447,324 |
| 11 |  |  |  |  |  |  |
| 12 Contribution | 224,950 | 222,994 | 225,432 | 224,360 | 218,947 | 220,165 |
| 13 |  |  |  |  |  |  |
| 14 Other revenue | 5,206 | 5,234 | 6,283 | 6,380 | 5,584 | 5,375 |
| 15 |  |  |  |  |  |  |
| 16 Other expenses: |  |  |  |  |  |  |
| 17 Operating expenses ${ }^{1}$ | 55,157 | 56,851 | 59,915 | 61,620 | 64,682 | 66,571 |
| 18 Employee future benefit costs | 26,355 | 18,441 | 17,039 | 14,029 | 9,080 | 7,566 |
| 19 Deferred cost recoveries and amortizations | 3,990 | 2,064 | $(1,032)$ | $(1,032)$ | - | - |
| 20 Depreciation | 51,851 | 55,190 | 57,487 | 59,801 | 62,314 | 64,797 |
| 21 Finance charges | 35,161 | 34,643 | 34,894 | 35,768 | 35,944 | 37,055 |
| 22 | 172,514 | 167,189 | 168,303 | 170,186 | 172,020 | 175,989 |
| 23 |  |  |  |  |  |  |
| 24 Income Before Income Taxes | 57,642 | 61,039 | 63,412 | 60,554 | 52,511 | 49,551 |
| 25 Income taxes ${ }^{1}$ | 16,529 | 18,152 | 19,424 | 18,137 | 15,835 | 15,005 |
| 26 - - - - - - - $\quad$ - |  |  |  |  |  |  |
| 27 Net Income | 41,113 | 42,887 | 43,988 | 42,417 | 36,676 | 34,546 |
| 28 Preferred Dividends | 556 | 555 | 555 | 552 | 552 | 552 |
| 29 |  |  |  |  |  |  |
| 30 Earnings applicable to Common Shares ${ }^{1}$ | 40,557 | 42,332 | 43,433 | 41,865 | 36,124 | 33,994 |
| - |  |  |  |  |  |  |
| 31 Rate of Return and Credit Metrics |  |  |  |  |  |  |
| 32 Rate of Return on Rate Base (\%) | 7.48 | 7.31 | 7.22 | 7.00 | 6.35 | 6.09 |
| 33 Regulated Return on Book Equity (\%) | 8.98 | 8.90 | 8.93 | 8.47 | 7.05 | 6.45 |
| 34 Interest Coverage (times) | 2.3 | 2.4 | 2.5 | 2.4 | 2.2 | 2.0 |
| 35 CFO Pre-W/C + Interest / Interest (times) | 3.8 | 4.0 | 4.0 | 4.0 | 3.7 | 3.7 |
| 36 CFO Pre-W/C / Debt (percentage) (\%) | 17.5 | 18.0 | 17.8 | 17.3 | 15.8 | 15.4 |

[^0]Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.

Exhibit 3
( $1^{\text {st }}$ Revision)
Financial Performance: 2015 to 2020E
November 19, 2018

## Newfoundland Power Inc.

## Financial Performance <br> 2015 to 2020E <br> Statements of Retained Earnings <br> (\$000s)

|  | Actual |  |  | Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2018}$ | 2019E | 2020E |
| 1 Balance - Beginning | 366,426 | 395,934 | 414,954 | 417,517 | 430,876 | 453,022 |
| 2 Net income for the period | 39,314 | 40,508 | 41,526 | 40,132 | 34,537 | 32,324 |
| 3 Allocation of Part VI. 1 tax | 245 | 533 | 11 | 1,025 | 752 | 752 |
| 4 | 405,985 | 436,975 | 456,491 | 458,674 | 466,165 | 486,098 |
| 5 |  |  |  |  |  |  |
| 6 Dividends |  |  |  |  |  |  |
| 7 Preference shares | 556 | 555 | 555 | 552 | 552 | 552 |
| 8 Common shares | 9,495 | 21,466 | 38,419 | 27,246 | 12,591 | 24,562 |
| 9 | 10,051 | 22,021 | 38,974 | 27,798 | 13,143 | 25,114 |
| 10 Balance - End of Period | 395,934 | 414,954 | 417,517 | 430,876 | 453,022 | 460,984 |

Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.

Exhibit 3
( ${ }^{\text {st }}$ Revision)

## Newfoundland Power Inc.

## Financial Performance <br> 2015 to 2020E <br> Balance Sheets <br> (\$000s)

|  | Actual |  |  | Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2018}$ | 2019E | 2020E |
| Assets |  |  |  |  |  |  |
| Current assets |  |  |  |  |  |  |
| Accounts receivable | 80,600 | 75,639 | 79,696 | 87,642 | 89,755 | 92,271 |
| Income taxes receivable | 9,105 | - | 68 | - | - | - |
| Materials and supplies | 1,435 | 1,419 | 1,465 | 1,499 | 1,527 | 1,556 |
| Prepaid expenses | 1,304 | 1,842 | 2,022 | 2,069 | 2,108 | 2,148 |
| Regulatory assets | 14,545 | 12,783 | 14,027 | 10,860 | 1,090 | 1,532 |
|  | 106,989 | 91,683 | 97,278 | 102,070 | 94,480 | 97,507 |
| Property, plant and equipment | 1,038,108 | 1,082,095 | 1,118,644 | 1,154,017 | 1,190,603 | 1,227,804 |
| Intangible assets | 18,264 | 21,168 | 22,501 | 24,669 | 26,800 | 27,955 |
| Regulatory assets | 227,850 | 334,725 | 337,764 | 316,561 | 315,022 | 307,654 |
| Defined benefit pension plans | 102,964 | 9,164 | 11,206 | 19,338 | 26,153 | 33,640 |
| Other assets | 1,301 | 1,488 | 1,631 | 1,622 | 1,613 | 1,614 |
|  | 1,495,476 | 1,540,323 | 1,589,024 | 1,618,277 | 1,654,671 | 1,696,174 |
| Liabilities and Shareholders' Equity |  |  |  |  |  |  |
| Current Liabilities |  |  |  |  |  |  |
| Short-term borrowings | 2,404 | 2,349 | 3,575 | - | - | - |
| Accounts payable and accrued charges | 80,719 | 78,535 | 83,775 | 79,045 | 79,117 | 78,505 |
| Interest payable | 7,246 | 6,623 | 6,785 | 6,646 | 6,536 | 6,606 |
| Income taxes payable | - | 495 | - | - | - | - |
| Defined benefit pension plans | 239 | 233 | 1,055 | 252 | 225 | 218 |
| Other post employment benefits | 2,971 | 3,388 | 3,640 | 3,703 | 3,709 | 4,165 |
| Regulatory liabilities | - | 1,032 | 1,032 | - | - | - |
| Current installments of long-term debt | 53,750 | 66,350 | 18,600 | 52,899 | 63,567 | 80,314 |
|  | 147,329 | 159,005 | 118,462 | 142,545 | 153,154 | 169,808 |
| Regulatory liabilities | 139,768 | 144,451 | 156,229 | 160,471 | 168,499 | 177,436 |
| Defined benefit pension plans | 6,643 | 5,859 | 5,263 | - | - | - |
| Other post employment benefits | 83,565 | 88,570 | 78,151 | 79,411 | 80,805 | 81,892 |
| Other liabilities | 1,286 | 786 | 1,066 | 1,066 | 1,066 | 1,066 |
| Deferred income taxes | 128,322 | 139,750 | 157,935 | 155,920 | 156,550 | 155,922 |
| Long-term debt | 513,369 | 507,697 | 575,163 | 568,750 | 562,337 | 569,828 |
| Shareholders' Equity |  |  |  |  |  |  |
| Common shares | 70,321 | 70,321 | 70,321 | 70,321 | 70,321 | 70,321 |
| Preference shares | 8,939 | 8,930 | 8,917 | 8,917 | 8,917 | 8,917 |
| Retained earnings | 395,934 | 414,954 | 417,517 | 430,876 | 453,022 | 460,984 |
|  | 475,194 | 494,205 | 496,755 | 510,114 | 532,260 | 540,222 |
|  | 1,495,476 | 1,540,323 | 1,589,024 | 1,618,277 | 1,654,671 | 1,696,174 |

Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.

## Newfoundland Power Inc.

| Cash From (Used In) Operating Activities |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Earnings | 39,314 | 40,508 | 41,526 | 40,132 | 34,537 | 32,324 |
| Items not affecting cash: |  |  |  |  |  |  |
| Amortization of property, plant and equipment | 54,172 | 57,673 | 59,885 | 62,212 | 64,614 | 67,011 |
| Amortization of intangible assets and other | 2,790 | 3,021 | 3,320 | 3,476 | 3,806 | 4,128 |
| Change in long-term regulatory assets and liabilities | $(1,649)$ | 2,334 | 525 | 8,165 | 4,464 | 8,600 |
| Deferred income taxes | (698) | (353) | 2,291 | $(2,013)$ | 630 | (628) |
| Employee future benefits | 4,832 | 4,170 | 3,025 | $(1,654)$ | $(6,374)$ | $(8,194)$ |
| Other | (318) | (59) | (460) | 581 | 293 | 284 |
|  | 98,443 | 107,294 | 110,112 | 110,899 | 101,970 | 103,525 |
| Change in non-cash working capital | 4,617 | 11,824 | (144) | $(12,744)$ | 5,172 | $(2,555)$ |
|  | 103,060 | 119,118 | 109,968 | 98,155 | 107,142 | 100,970 |
| Investing Activities |  |  |  |  |  |  |
| Capital expenditures | $(111,236)$ | $(101,257)$ | $(91,774)$ | $(92,534)$ | $(95,825)$ | $(98,308)$ |
| Intangible asset expenditures | $(4,748)$ | $(5,703)$ | $(4,422)$ | $(5,457)$ | $(5,750)$ | $(5,092)$ |
| Contributions from customers and security deposits | 2,508 | 3,908 | 4,367 | 3,500 | 3,500 | 3,500 |
| Other | 551 | (630) | 125 |  | 9 | (1) |
|  | $(112,925)$ | $(103,682)$ | $(91,704)$ | $(94,482)$ | $(98,066)$ | $(99,901)$ |
| Financing Activities |  |  |  |  |  |  |
| Change in short-term borrowings | $(1,439)$ | (55) | 1,226 | $(3,574)$ | - | - |
| Net proceeds (repayment) of committed credit facility | $(47,000)$ | 43,000 | $(48,500)$ | 34,299 | 10,667 | $(13,605)$ |
| Proceeds from long-term debt | 75,000 | - | 75,000 | - | - | 75,000 |
| Repayment of long-term debt | $(6,250)$ | $(36,250)$ | $(6,600)$ | $(6,600)$ | $(6,600)$ | $(36,950)$ |
| Proceeds from related party loan | 35,500 | - | - | - | - | - |
| Repayment of related party loan | $(35,500)$ | - | - | - | - | - |
| Payment of debt financing costs | (386) | (101) | (403) | - | - | (400) |
| Redemption of preference shares | (9) | (9) | (13) | - | - | - |
| Dividends |  |  |  | - | - | - |
| Preference Shares | (556) | (555) | (555) | (552) | (552) | (552) |
| Common Shares | $(9,495)$ | $(21,466)$ | $(38,419)$ | $(27,246)$ | $(12,591)$ | $(24,562)$ |
|  | 9,865 | $(15,436)$ | $(18,264)$ | $(3,673)$ | $(9,076)$ | $(1,069)$ |
| Change in Cash | - | - | - | - | - | - |
| Cash (Bank Indebtedness), Beginning of Year | - | - | - | - | - | - |
| Cash (Bank Indebtedness), End of Year | - | - | - | - | - | - |

Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.

|  | Newfoundland Power Inc. |  |  |
| :--- | ---: | :--- | :--- | :--- |
|  |  |  |  |
|  | Financial Performance |  |  |

All amounts shown are averages.

Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.

## Newfoundland Power Inc.

Financial Performance
2015 to 2020E
Weighted Average Cost of Capital (\$000s)

|  | Actual |  |  | Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2015}$ | $\underline{2016}$ | $\underline{2017}$ | $\underline{2018}$ | 2019E | 2020E |
| Average Capitalization |  |  |  |  |  |  |
| Debt | 559,350 | 572,841 | 586,726 | 609,381 | 623,704 | 637,984 |
| Preference Shares | 8,944 | 8,935 | 8,924 | 8,917 | 8,917 | 8,917 |
| Common Equity | 451,501 | 475,765 | 486,557 | 494,517 | 512,270 | 527,323 |
|  | 1,019,795 | 1,057,541 | 1,082,207 | 1,112,815 | 1,144,891 | 1,174,224 |
| Average Capital Structure (\%) |  |  |  |  |  |  |
| Debt | 54.85 | 54.17 | 54.22 | 54.76 | 54.48 | 54.33 |
| Preference Shares | 0.88 | 0.84 | 0.82 | 0.80 | 0.78 | 0.76 |
| Common Equity | 44.27 | 44.99 | 44.96 | 44.44 | 44.74 | 44.91 |
|  | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 | 100.00 |



Cost of debt is shown net of AFUDC. This is consistent with the cost of debt used in the calculation of return on rate base. For regulatory reporting purposes, the embedded cost of debt shown in Return 25 of the 2015 to 2017 Annual Report to the Board can be reconciled to the reported cost of debt above as follows:

|  | 2015 | 2016 | 2017 |
| :---: | :---: | :---: | :---: |
| Cost of Debt (Line 14) (\%) | 6.28 | 6.05 | 5.95 |
| AFUDC (\%) | 0.22 | 0.22 | 0.17 |
| Cost of Debt - Return 25 (\%) | 6.50 | 6.27 | 6.12 |

Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.

Exhibit 3
(1 ${ }^{\text {st }}$ Revision)

## Newfoundland Power Inc.

Financial Performance
2015 to 2020E
Rate of Return on Rate Base (\$000s)

|  | Actual |  |  | Forecast |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2015 | 2016 | 2017 | $\underline{2018}$ | 2019E | 2020E |
| Regulated Return on Equity | 40,557 | 42,332 | 43,433 | 41,865 | 36,124 | 33,994 |
| Return on Preferred Equity | 556 | 555 | 555 | 552 | 552 | 552 |
|  | 41,113 | 42,887 | 43,988 | 42,417 | 36,676 | 34,546 |
| Finance Charges |  |  |  |  |  |  |
| Interest on Long-term Debt | 35,020 | 34,846 | 35,013 | 35,789 | 35,374 | 37,080 |
| Other Interest | 1,119 | 867 | 659 | 715 | 1,349 | 777 |
| Amortization of Bond Issue Expenses | 242 | 223 | 234 | 232 | 224 | 219 |
| AFUDC | $(1,240)$ | $(1,304)$ | $(1,025)$ | (984) | $(1,021)$ | $(1,039)$ |
|  | 35,141 | 34,632 | 34,881 | 35,752 | 35,926 | 37,037 |
| Return on Rate Base | 76,254 | 77,519 | 78,869 | 78,169 | 72,602 | 71,583 |
| Average Rate Base | 1,019,082 | 1,061,044 | 1,092,254 | 1,116,794 | 1,143,991 | 1,174,528 |
| Rate of Return on Rate Base (\%) | 7.48 | 7.31 | 7.22 | 7.00 | 6.35 | 6.09 |

Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.

## Newfoundland Power Inc.

## Financial Performance <br> 2015 to 2020E <br> Inputs and Assumptions

| Energy Forecasts : | Energy forecasts are based on economic indicators taken from the Conference Board of Canada, Provincial Outlook, Long Term Economic Forecast, dated January 19, 2018. |
| :---: | :---: |
| Revenue Forecast : | The revenue forecast is based on the Customer, Energy and Demand forecast dated April 6, 2018. |
|  | Forecast revenues for 2015 through 2018 reflects, (i) recovery through the RSA of amounts associated with the Energy Supply Cost Variance Adjustment Clause (ii) recovery through the RSA of amounts associated with variances in employee future benefit costs, (iii) recovery through the RSA of amounts associated with the July 1, 2017 Hydro supply cost rate increase, (iv) recovery through the RSA of amounts associated with the Weather Normalization reserve; and (iv) recovery through the RSA of certain costs related to the implementation of the CDM program portfolio; all of which were approved by the Board in Order Nos. P.U. 32 (2007), P.U. 43 (2009), P.U. 31 (2010), P.U. 8 (2011), P.U. 13 (2013), P.U. 18 (2015) and P.U. 23 (2017). |
|  | Forecast revenues for 2019 and 2020 also reflect the July 1, 2018 rate change approved in Order No. P.U. 20 (2018). |
| Purchased Power Expense : | Purchased power expense reflects Newfoundland \& Labrador Hydro's rates approved by the Board and the Customer, Energy and Demand Forecast dated April 6, 2018. |
|  | Purchased Power expense reflects the operation of the Demand Management Incentive Account approved by the Board in Order No. P.U. 32 (2007). This mechanism provides for recovery of demand costs that are in excess of unit cost demand costs included in the most recent test year. |
|  | Purchased power expense reflects the operation of the wholesale rate change flow-through account resulting from the implementation of the Revised Utiliy Base Rate as approved in Order No. P.U. 23 (2017). |
|  | Forecast purchased power costs for 2019 and 2020 also reflect the July 1, 2018 rate change approved in Order No. P.U. 20 (2018). |
| Employee Future Benefit Costs : | Pension funding is based on the actuarial valuation dated as at December 31, 2017. |
|  | Pension expense and OPEBs expense discount rate is 3.60\% for 2018 through 2020. |
|  | Forecast return on pension assets is assumed to be 5.25\% for 2018 through 2020. |
| Cost recovery deferrals: | The 2018 to 2020 forecasts include the deferred recovery over a 7-year period of certain conservation program costs as reflected in the Application. |
|  | The 2018 forecast includes the deferred recovery over a 30-month period of $\$ 0.9$ million in external costs related to the 2016/2017 General Rate Application. |
|  | The forecast also includes the amortization, over a 30-month period, of a $\$ 2.6$ revenue surplus related to a July 1, 2016 rate implementation date. |

## Newfoundland Power Inc.

## Financial Performance 2015 to 2020E <br> Inputs and Assumptions

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Depreciation Rates : Depreciation rates are based on the 2014 Depreciation Study.
Depreciation costs for 2016 through 2020 includes an approximately $0.6 million
annual reserve variance adjustment resulting from the 2014 Depreciation Study.
Operating Costs : The operating forecast for 2018 reflects the most recent management estimates. Operating
forecasts for 2019 and 2020 reflect projected increases of 1.75% and 2.00% per year for labour,
and non labour increases based upon the GDP deflator.
Capital Expenditure : Capital Expenditures for 2018 through 2020 are based on the 2018 Capital Budget Application
adjusted for known carryovers in 2018.
Short-Term Interest Rates : Average short-term interest rates are assumed to be 2.60\% for 2018, 3.27\% for 2019 and 3.60\% for 2020.
Long-Term Debt : A \(\$ 75.0\) million long-term debt issue is forecast to be completed in April 2020. The debt is forecast for 30 years at a coupon rate of \(5.25 \%\). Debt repayments will be in accordance with the normal sinking fund provisions for existing outstanding debt.
Dividends :
Common dividend payouts are forecast based on maintaining a target common equity component near 45\%.
Income Tax : Income tax expense reflects a statutory income tax rate of 30\% for 2018 through 2020.
```

Revision note: Existing forecast for 2019 and 2020 updated to reflect the July 1, 2018 rate change.


[^0]:    ${ }^{1}$ Shown after adjustment for non-regulated expenses.

